

**EVALUATION OF THE QUALITY AND EFFICIENCY OF THE PERFORMANCE OF THE
BOARD OF DIRECTORS OF [COMPANY]**

- | | YES | NO |
|---|--------------------------|--------------------------|
| 1. Is the size of the Board large enough to meet interests of maximum effectiveness and participation?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. Is the composition of the Board in line with the provisions of the By-Laws regarding the type of directors and the distribution of their positions?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. Have the provisions of the By-Laws regarding the frequency of meetings been complied with?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. Does the Board consider that it has convened the required number of times for the supervisory function to run appropriately?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 5. Does the agenda clearly specify those points regarding which the Board must make a decision or a resolution that enables the directors to study or previously obtain the information required for this to take place?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 6. Has the Chairman properly organized the Board's debates by seeking and encouraging the participation of all the directors and ensuring the free expression of their position and vote?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 7. Did the Board draw up a schedule of dates and issues at the beginning of the year?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 8. Has the Board dedicated a specific point in any session to evaluate its own performance and, where appropriate, the performance of its Steering Committees? | <input type="checkbox"/> | <input type="checkbox"/> |
| 9. Does the Board consider the organization of the debates and the participation of all directors to be adequate?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 10. Has it addressed all the points provided in the document "Boards of Directors of MAPFRE Subsidiaries"?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 11. Does the Board consider the company's performance to be reasonably consistent with the Institutional, Business and Organizational Principles of the MAPFRE Group?..... | <input type="checkbox"/> | <input type="checkbox"/> |
| 12. Does the Board exercise its functions and powers with unity of purpose and independence of judgment?..... | <input type="checkbox"/> | <input type="checkbox"/> |

YES NO

13. Does the Board consider that it has effective oversight and control of the company's management?.....

14. Has a grievance been received from any Board member for shortcomings in the preparation of its meetings or regarding its documentation?.....

15. Is it considered that the Board's overall performance during the financial year has been adequate to undertake the function entrusted to it?.....

16. Does the Board have Steering Committees?

If yes:

a) Has it regularly informed the Board of its resolutions?.....

b) Has a grievance been received from any member of the Committee(s) for shortcomings in preparing its meetings or regarding its documentation?.....

c) Is it considered that the overall performance of the Committee(s) during the financial year has been adequate to undertake the function entrusted to it?.....

OBSERVATIONS AND SUGGESTIONS